VALENCIACOLLEGE

2018 / 2019 Budget Overview

Revenue Budget Assumptions

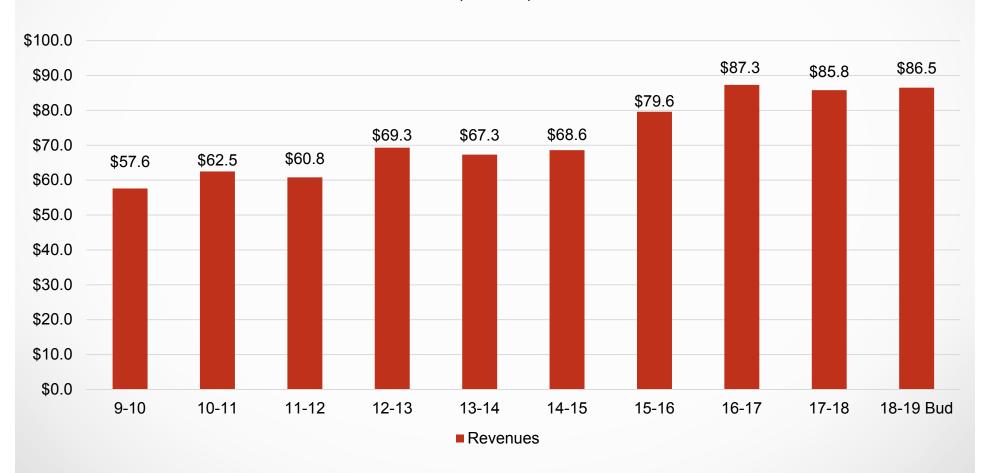


- No tuition & fees increase
- State support partially offsetting prior year reduction
- Overall increased student based funding
 - + Poinciana
 - + Continuing Education
 - + Nursing expansion (ASN & BSN)
 - + Bachelor's applied science and organizational leadership (BAS/BOL)
 - + Out of state/International
 - + Dual enrollment
 - In state tuition
- Utilize non-operational funds to support major new strategic initiatives
- Performance funds yet unknown...assume similar to prior year

State funding

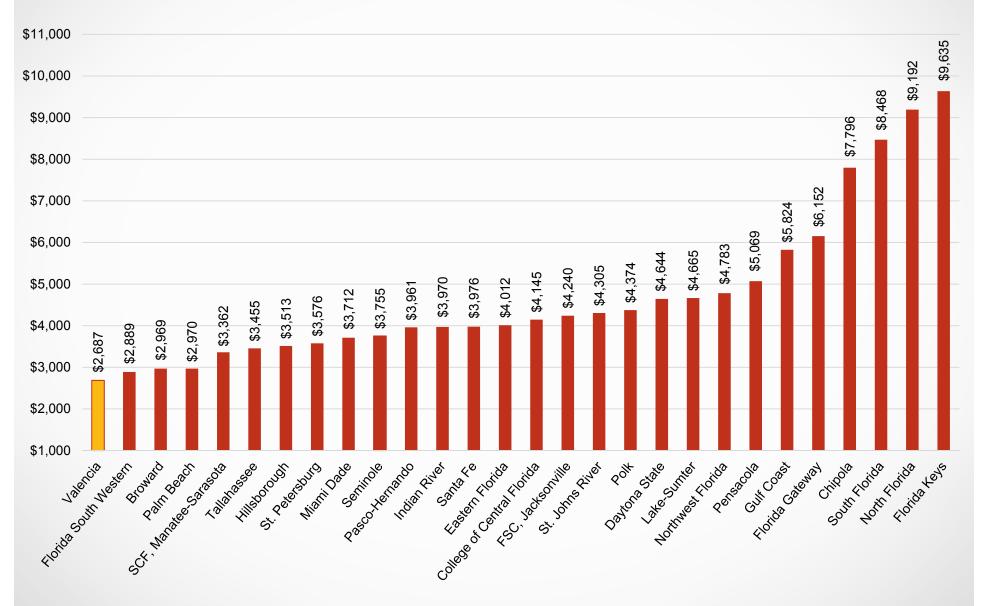


State Based Revenue Trend Historical (Millions)



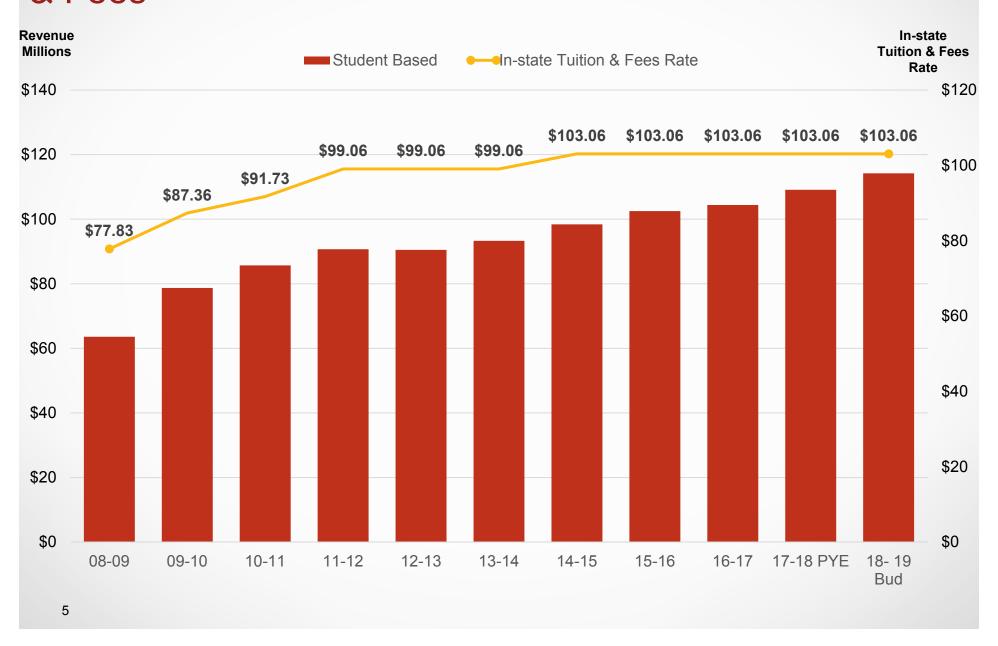
FCS – FY1718 State Funding per FTE





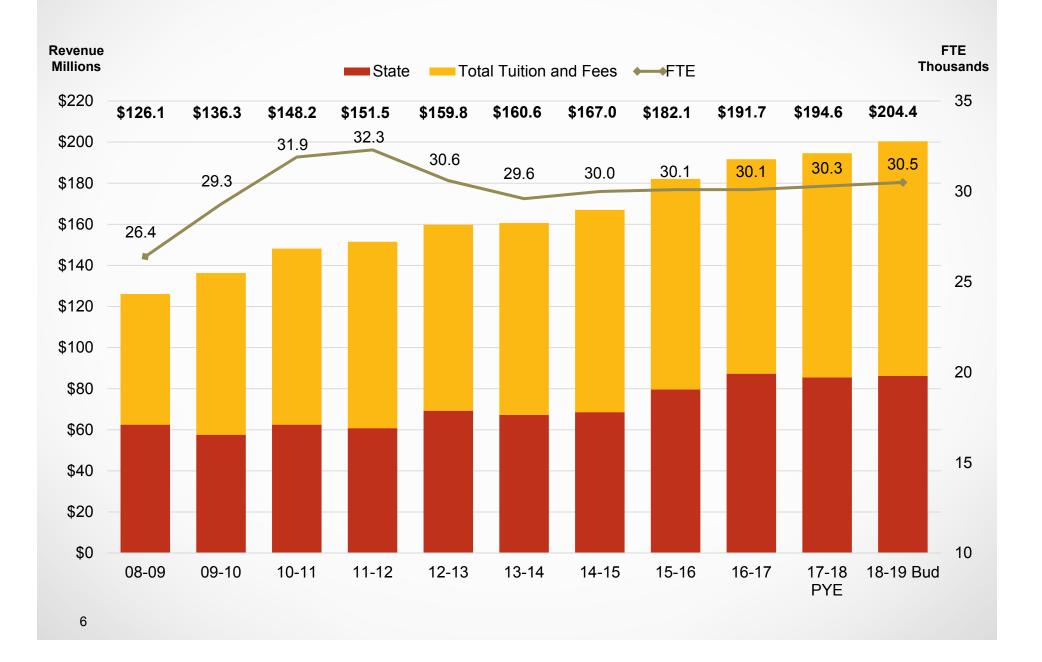
Student Based Revenues / In-state Tuition & Fees





Total Revenues / FTE





FY1819 Preliminary Revenue Budget



	\$ Millions
FY1718 Revenues PYE	\$199.7
Adjustments to FY1718 PYE Non-recurring Recurring	(\$3.2) \$0.0
FY1819 Revenues Baseline	\$196.5
Budget Assumptions Operating Student Based Initiatives	\$2.8 \$2.0 \$3.1
	\$7.9
FY1819 Revenues Budget	\$204.4

FY1819 Revenue Assumptions \$7.9M



\$2.8M

- \$0.8M State funding Increase in state funding partially offsetting prior year reduction
 \$2.0M Non-mandatory transfer in Operational support

\$2.0M Student

- \$1.7M International Increase of 158 international students
- \$0.6M Dual enrollment 7,000 credit hour increase
 (\$0.3M) Florida resident declining trend in Florida resident credit

\$3.1M Initiatives

- \$1.2M Nursing \$1.0M Hospital contributions, 6,000 credit hours growth for ASN & BSN
- \$0.9M Poinciana campus 10,000 credit hour growth
- \$0.8M Continuing education Growth in advanced manufacturing, languages, business open enrollment, and construction
- \$0.2M BAS / BOL 2,000 credit hour growth

Budget Expense Assumptions



- Match expenses to revenues...maintain fund balance
- Provide funding for operational considerations:
 - 2% wage increase
 - Employee benefits growth
 - Inflationary costs (general insurance, bank fees, software)
 - Grant sustainment
- Maintain funding for sustaining/growth initiatives
 - Nursing expansion
 - Downtown campus
 - Applied Science and Organizational Leadership baccalaureate program
 - Continuing education
 - International students
- Adjustments to the base to cover operational and sustaining/growth initiatives.

FY1819 Preliminary Expense Budget



	\$ Millions
FY1718 Expenditures PYE	\$205.0
Adjustments to FY1718 PYE Non-recurring Recurring	(\$6.4) \$2.1
FY1819 Expenditures Baseline	\$200.8
Budget Requests Operating Requests Operational Efficiency Initiatives	\$4.7 (\$3.6) \$2.5 \$3.6
FY1819 Expenditures Budget	\$204.4

Adjustments to FY1819 PYE (\$4.3M)



Nonrecurring (\$6.4M)

- (\$6.0M) Transfers to fund 7 to support capital relating to :
 - Downtown Tenant Improvements
- (\$0.4M) Non-recurring purchases made in FY1718:
 - \$0.2M Security cameras at East
 - \$0.1M Security cameras at Osceola
 - \$0.1M Telecom (dark fiber optics) for Fire Training facility

Recurring \$2.1M

- \$1.7M Partial year salaries impact, reduced vacancy, increase in summer supplemental and tuition reimbursement
- \$0.4M Cost to continue (general insurance, bank fees, software license renewals)

FY1819 Expense Requests \$3.6M



\$4.7M Operating

- \$2.2M Wage increase 2% wage increase
- \$1.1M Benefits growth Volume increase in health and volume and rate increase for retirement benefits
- \$0.5M Grant sustainment TAACT IV positions transferred to college operating funds to support the advanced manufacturing program, and college wide advising software
- \$0.6M Capital equipment investment in equipment college wide
- \$0.3M New Faculty faculty positions for English, Physics, and Business

(\$3.6M) Operational • Efficiency

- (\$1.6M) Scheduling class scheduling efficiencies for online courses, part time staff utilization, and overtime management
- (\$2.0M) Operating reductions in maintenance cost, commodities due to procurement sourcing efforts, travel, consulting services and general reductions to base.

FY1819 Expense Requests \$3.6M



- \$1.4M Nursing (ASN & BSN) \$1.2M to support hiring of FT faculty positions and administration, and \$0.2M materials and supplies
- \$0.7M Downtown campus \$0.3M to support hiring of faculty and administrators, and \$0.4M towards OIT network and communication related expenses
- \$0.3M BAS / BOL \$0.2M to support hiring of FT faculty positions, and \$0.1M materials and supplies
- <u>\$0.1M International students</u> recruiting services, software and travel
- <u>\$0.1M Continuing education</u> \$0.1M to support hiring of 1 Administrative assistant to close the TAACT IV grant program

\$2.5M Initiatives

Valencia College Funding Priorities



- a. Invest in people, programs and tools to support student learning and their experience at Valencia
- b. Support initiatives that expand our delivery of the mission including:
 - i. Downtown campus
 - ii. Centers for accelerated training
 - iii. Program expansion (both academic and continuing education)
 - iv. Online learning
- c. Providing solid pay and benefits to our current and future employees