



**THE DISTRICT BOARD OF TRUSTEES
OF VALENCIA COLLEGE
REGULAR MEETING**

Minutes

July 22, 2020

Valencia College – Teleconference Meeting

Members Present

Ms. Tracey Stockwell, Chair

Ms. Daisy Lopez-Cid, Vice Chair

Dr. Bruce Carlson

Mr. John Davis

Ms. Maria Grulich

Mr. Guillermo Hansen

Mr. Michael Sasso

Ms. Beth Smith

Dr. Sanford C. Shugart, Secretary of the Board and President of the College

Call to Order

Chair Stockwell called the Regular Meeting of the District Board of Trustees of Valencia College to order at 9:43am. A quorum was present.

**Approval of Minutes
June 24, 2020
Regular Meeting**

Mr. Sasso moved to approve the meeting minutes of the June 24, 2020 Regular Meeting, as presented. Dr. Carlson seconded the motion, and approved unanimously, in a roll call vote.

President's Report

Dr. Shugart introduced Dr. Terri Graham, newly appointed Interim President, West and Downtown Campuses President.

Dr. Shugart reported that Valencia's summer enrollment increased by 17%.

Dr. Shugart reported that fall enrollment numbers have not yet been finalized, possibly due to Valencia's decision to delay fall registration slightly, in order to give the College more time to develop class schedules, and some students deferring registration until spring, for health reasons.

- Faculty Association Report** Mr. Stanton Reed, President, Faculty Association, provided an update on Real-time Virtual (RTV), a new modality of courses developed with feedback from Valencia’s faculty and students. RTV courses are taught online, but at set times and dates. Mr. Stanton reported that, despite being virtual, the courses would infuse five equity-minded practices: be relational, be culturally affirming and relevant, be community-focused, and be race-conscious.
- Public Comments** No public comments were offered.
- New Business**
- 1. Recommendation of Construction Management Services for Osceola Campus, Bldg. 1 Renovations, RFQ 2020-006:** Mr. Loren Bender, Vice President, Business Operations and Finance, presented the report, which was distributed to the Board. Following full discussion, Ms. Grulich moved to authorize Oelrich Construction, Inc., to commence renovation of Osceola Campus Bldg. 1, and to approve the project’s Guaranteed Maximum Price of \$1,159,730. Dr. Carlson seconded the motion, and the motion was approved unanimously, in a roll call vote.
- Reports**
- A. Preparing for Valencia’s Next Strategic Impact Plan:** The report was distributed to the Board. Dr. Shugart indicated that the College is beginning the process of convening conversations regarding major areas of mission that will serve as organizing frames for Valencia’s most critical work over the next five years. Dr. Shugart encouraged the Board to ask questions and engage in robust discussion.
- Dr. Brandon McKelvey, Vice President, Analytics and Planning, reported that the 2020-21 academic year is the last academic year for Valencia’s current Strategic Impact Plan. Dr. McKelvey reported that the current plan outlines the College’s goals and projects from November 2016 through Spring 2021. The College is simultaneously closing out the current plan, as a new impact plan is being built and completed, in order to ensure a smooth transition. Dr. McKelvey indicated that today’s discussion will focus on the purpose for strategic planning, what plans will be created, and how progress updates will be reported to the Board.
- Dr. McKelvey reported that the new impact plan is Valencia’s highest-level strategic plan. The strategic plan describes the College’s major goals and why these goals are chosen, outlining the “what?” and the “why?” of our work. The college will also develop five institutional plans that will describe strategies to reach the goals outlined in the strategic plan, or the “how?” of our work: learning, student experience, equity, academic program, and community impact. Dr. McKelvey shared the strategic impact plan progress timeline with the Board, as follows:

- An update on the impact plan conversations throughout the College will be presented to the Board in fall 2020.
- The impact plan will be presented to the Board for approval by January 2021.
- The institutional plans will be presented to the Board in April 2021.
- An update on each of the strategic plan areas will be presented to the Board beginning fall 2021, focusing on one area, each quarter.

Dr. Kathleen Plinske, Executive Vice President and Provost, reported that the College is considering organizing the new strategic impact plan around four primary areas of mission: Access, Graduation, Transfer, and Workforce. Dr. Plinske indicated that the College envisions that the strategic impact plan will focus on articulating the importance of each of these areas and will include an aspirational yet attainable goal for each area that will be measured through a lens of racial equity.

Dr. Isis Artze-Vega, Vice President, Academic Affairs, presented the Graduation portion of the strategic impact plan. The report included Valencia's success stories, and reflected that the College has a much higher graduation rate than its peers. Dr. Isis Artze-Vega reported that graduation rates at Valencia have steadily increased, with 33.7% of students graduating in 2014, as compared to 27.9% in 2004. The Board and staff engaged in a full discussion on the topic.

Dr. Joe Richardson, Vice President, Student Affairs, presented the Access portion of the strategic impact plan. The report included the college-going rate of students within the Osceola School District and Orange County Public Schools. The Board and staff engaged in a full discussion on the topic.

Dr. Wendy Givoglu, Interim President, East and Winter Park Campuses, presented the Transfer portion of the strategic impact plan. The report included the College's DirectConnect relationship with the University of Central Florida (UCF), and the fact that the percentage of Valencia graduates receiving a bachelor's degree at UCF within four years after transfer has remained stable at approximately 60%. The Board and staff engaged in a full discussion on the topic.

Mr. Joe Battista, Vice President, Global, Professional, and Continuing Education, presented the Workforce section of the strategic impact plan. Mr. Battista reported on Valencia's robust offering of Associate in Science (A.S.) degrees and Accelerated Skills Training (AST) programs to meet workforce demands. The Board and staff engaged in a full discussion on the topic.

Dr. Shugart emphasized that the driving force behind the Strategic Impact Plan is ensuring equity and opportunity for all students, which is itself driving the College's mission and outcomes.

Dr. Shugart thanked Dr. Plinske, Dr. McKelvey, Dr. Artze-Vega, Dr. Richardson, Dr. Givoglu, and Mr. Battista, for their great work.

Dr. Plinske thanked the Board for their great feedback.

B. Information Technology Security Report: Ms. Patti Smith, Chief Information Officer, presented the report, which was distributed to the Board. Ms. Smith shared that Valencia's Office of Information Technology is committed to dedicating time and resources to continue identifying, assessing, and mitigating threats to the College's information technology systems and data. Ms. Smith thanked her team for their great work.

C. Valencia College Annual Affordability Report: The Board unanimously agreed to postpone the Valencia College Annual Affordability Report discussion, to be presented at a future Board meeting.

Board Comments

The Board thanked Valencia's faculty and staff for their great work.

Adjournment

Chair Stockwell adjourned the Regular Meeting at 12:13pm.

Secretary

Chair