



Campus Vision

We will expand ACCESS:

Promote inclusivity and empower all students.

We will create **IMPACT**:

Foster student success and entrepreneurship.

We will cultivate **INNOVATION**:

Challenge boundaries and create catalysts for change.

Academic Concept

Focus on academic programs that:

- Benefit students because of the learning environment downtown
- Develop unique synergies with downtown industry and organizations
- Build on downtown Orlando's emerging creative technology economy
- Strengthen research, community outreach and service

Criteria for Planning Process

- 1 Enrollment
- 2 Strategic programs
- **3** Community-facing programs
- **4** Student experience
- 5 Program synergies

Academic Programs

UCF — 5,395 Students

- Communication (M.A.)
- Corporate Communication (Certificate)
- Digital Media (B.A., M.A.)
- Emerging Media: Character Animation Track (B.F.A.)
- Interactive Entertainment (M.S.)
- Health Care Informatics (M.S.)
- Health Informatics and Information Management (B.S.)
- Health Sciences (M.S.)
- Health Services Administration (B.S.)
- Human Communication (B.A.)
- Legal Studies (B.A., B.S.)
- Social Work (B.S.W., M.S.W)
- Military Social Work (Certificate)

Valencia — 2,303 Students

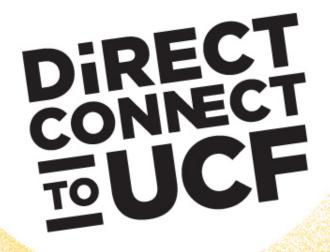
- Associate of Arts (A.A.)
- Culinary and Hospitality (A.S.)
- Digital Media (A.S.)
- Health Information Technology (A.S.)

Total Students: 7.698

The Vision for an Education Ecosystem...





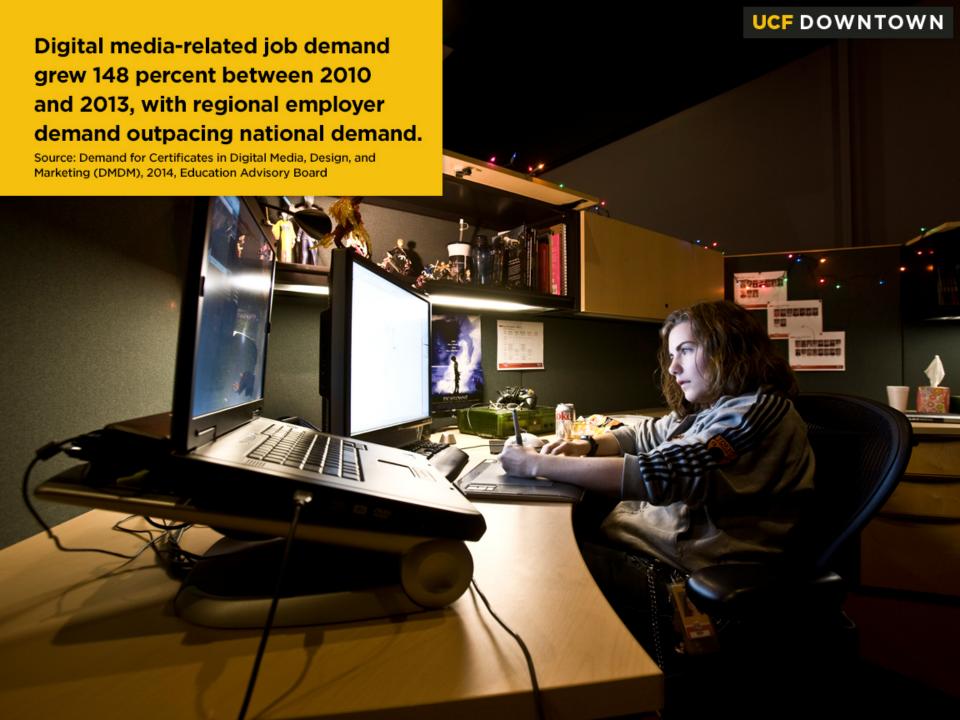


The Power of our Nationally-Recognized Transfer Model

- Since 2006, more than 126,000 students at Valencia College have identified themselves as DirectConnect to UCF.
- 53% of Valencia's students enrolled in Fall 2014 identified as DirectConnect to UCF (23,053 of 43,214)
- Progression to Graduation at UCF:
- ✓ 2,053 (2008-09) to 4,391 (2014-15) Valencia students enrolled as new students at UCF
- √ 1,547 (2008-09) to 3,015 (2014-15) UCF graduates from Valencia
- ✓ 30% of UCF Graduates of Color (5,211) in 2014-15 are Valencia Graduates (1576)
- ✓ 23.5% of UCF Graduates (12,807) in 2014-15 are Valencia Graduates (3,015)





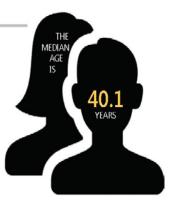




The Transformation...

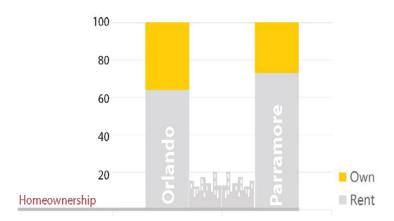
Population

There were approximately 6,175 residents in Parramore in 2013. This represents a 65% decrease from the 1960s.



Homeownership

Approximately 73% Parramore residents rent rather than own their homes.



While the City of Orlando's homeownership rate (36%) is fairly low due to a preponderance of apartment units and tourism and service-dependent economy, Parramore's homeownership rate is far below the City as a whole.

There has also been a sharp decline in the number of local businesses in Parramore. The community's commercial building stock was designed to serve three times the current population and a large number of buildings are under-utilized, in poor condition, or are vacant.

Housing Stock

There are approximately 2,762 housing units in Parramore today, with an average of 2.76 persons per household. Approximately 19% of these housing units are vacant. Parramore residents are much more likely to rent housing than own it.



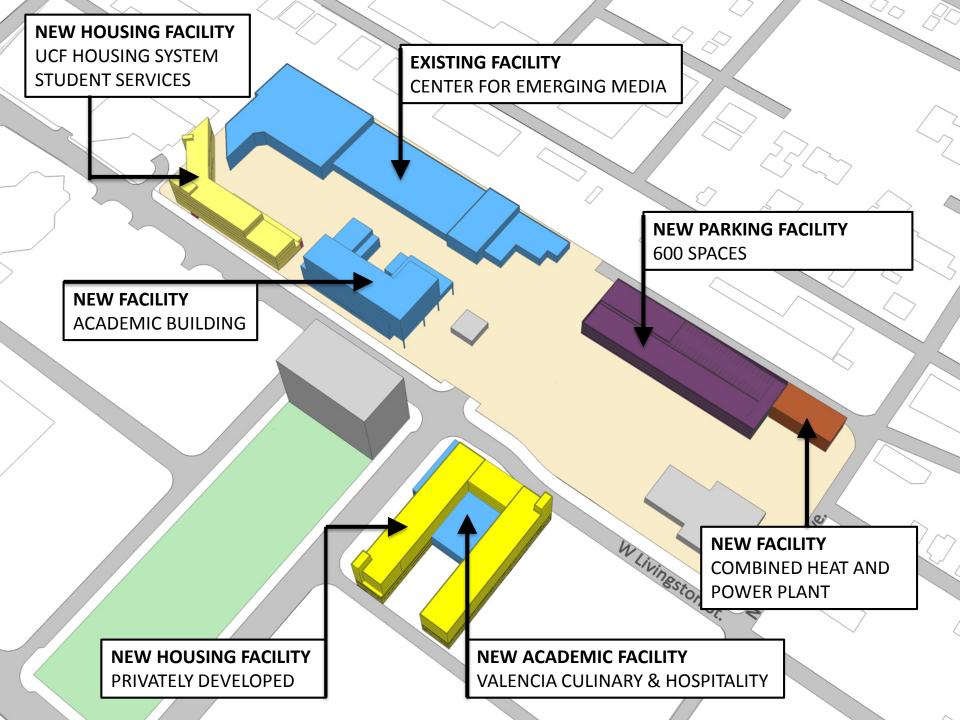
Economic Conditions



In addition to low homeownership rate and declining population, Parramore suffers from long-standing depressed economic conditions. The unemployment rate is 23.8%, approximately 18.5 points higher than the Orange County average.

The median household income is \$15,493, approximately \$26,925 less than the City of Orlando median household income of \$42,418.

\$42,418 \$15,493 VS. Median Household Income Parramore





Partner Contributions

CITY OF ORLANDO INVESTMENT

Total investments	\$75.2 million
New private developer support	\$7.7 million
Infrastructure investment	\$25 million
Estimated building value	\$22.5 million
Estimated land value	\$20 million



New Educational Cost Model

Tuition and Fees at UCF Downtown

\$18,920

Based on 60 credit hours at Valencia and 60 credit hours at UCF

Average Tuition and Fees at FL SUS

\$24,650

Based on 120 credit hours at a FL SUS institution

